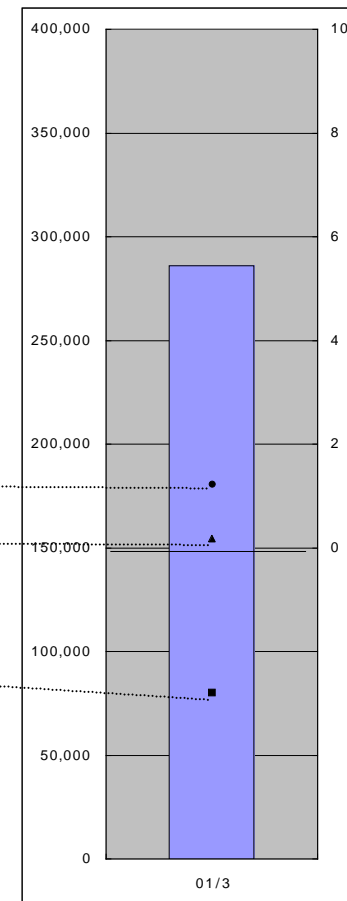
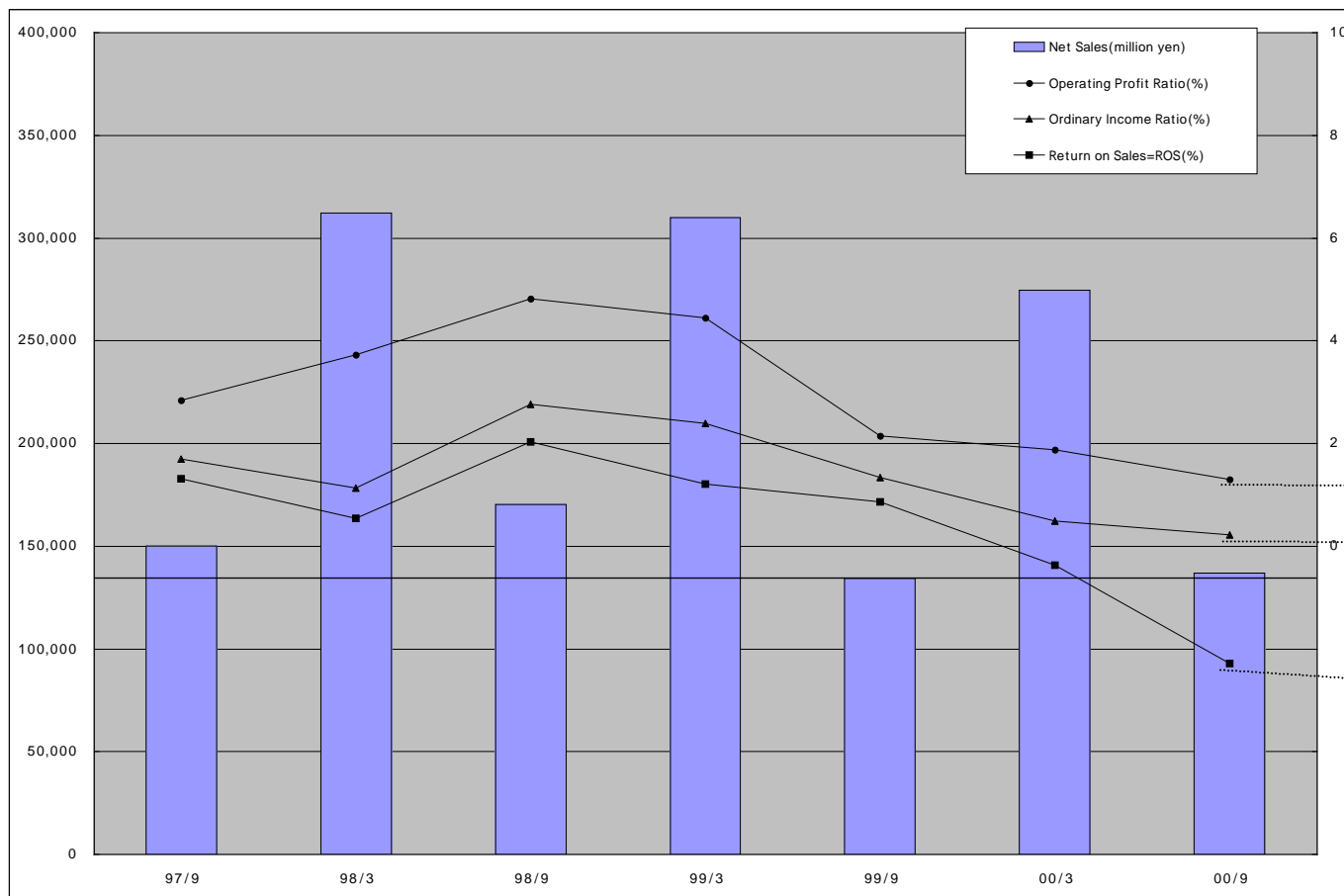




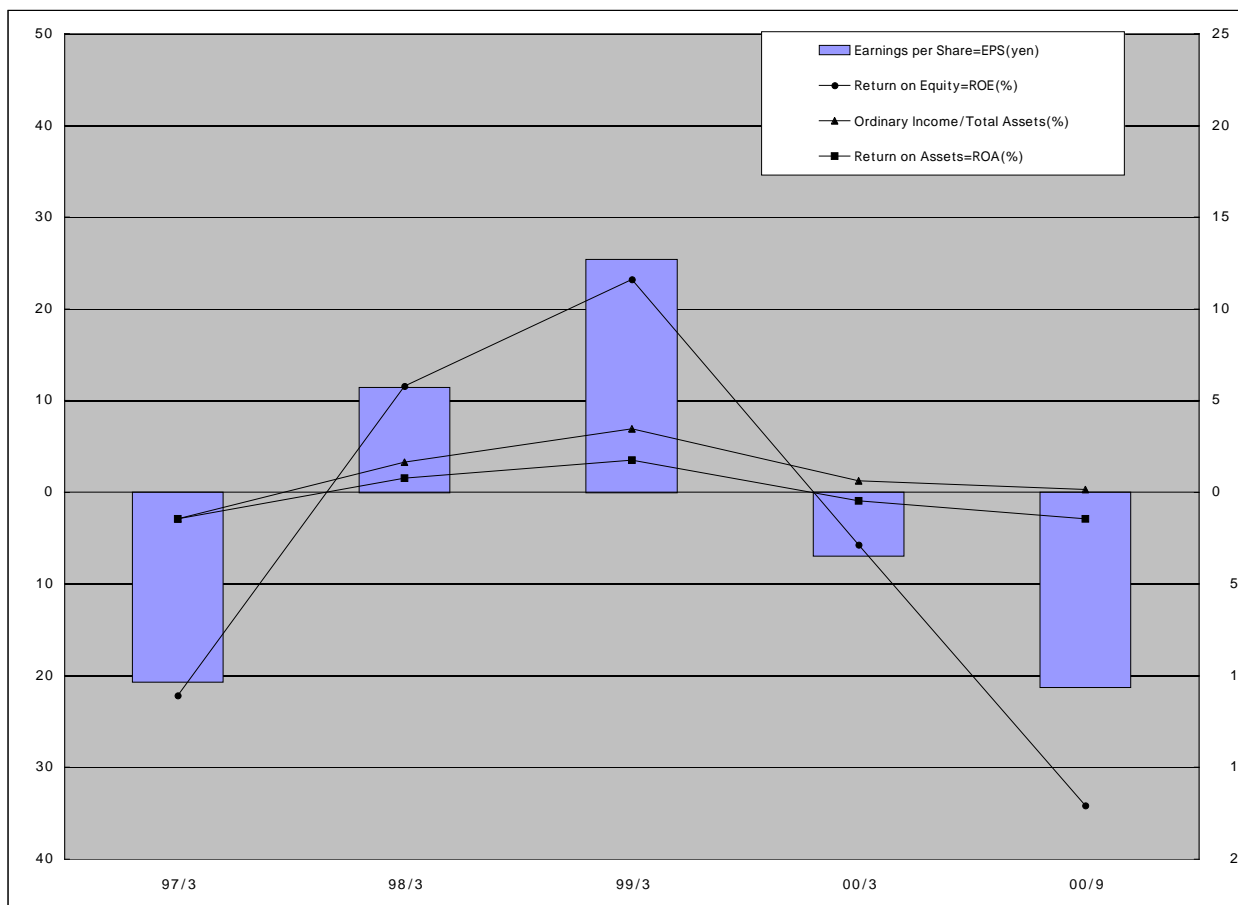
1. Results of Operations



	97/9	98/3 (69th)	98/9	99/3 (70th)	99/9	00/3 (71th)	00/9
Net Sales(million yen)	150,025	312,175	170,056	309,825	134,284	274,517	136,847
Operating Profit Ratio(%)	2.83%	3.72%	4.82%	4.44%	2.15%	1.87%	1.29%
Ordinary Income Ratio(%)	1.69%	1.13%	2.75%	2.38%	1.33%	0.48%	0.21%
Return on Sales=ROS(%)	1.30%	0.54%	2.03%	1.21%	0.86%	0.37%	2.29%

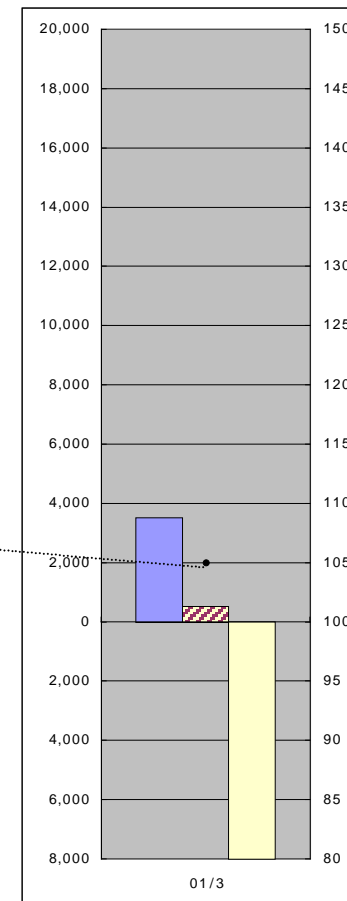
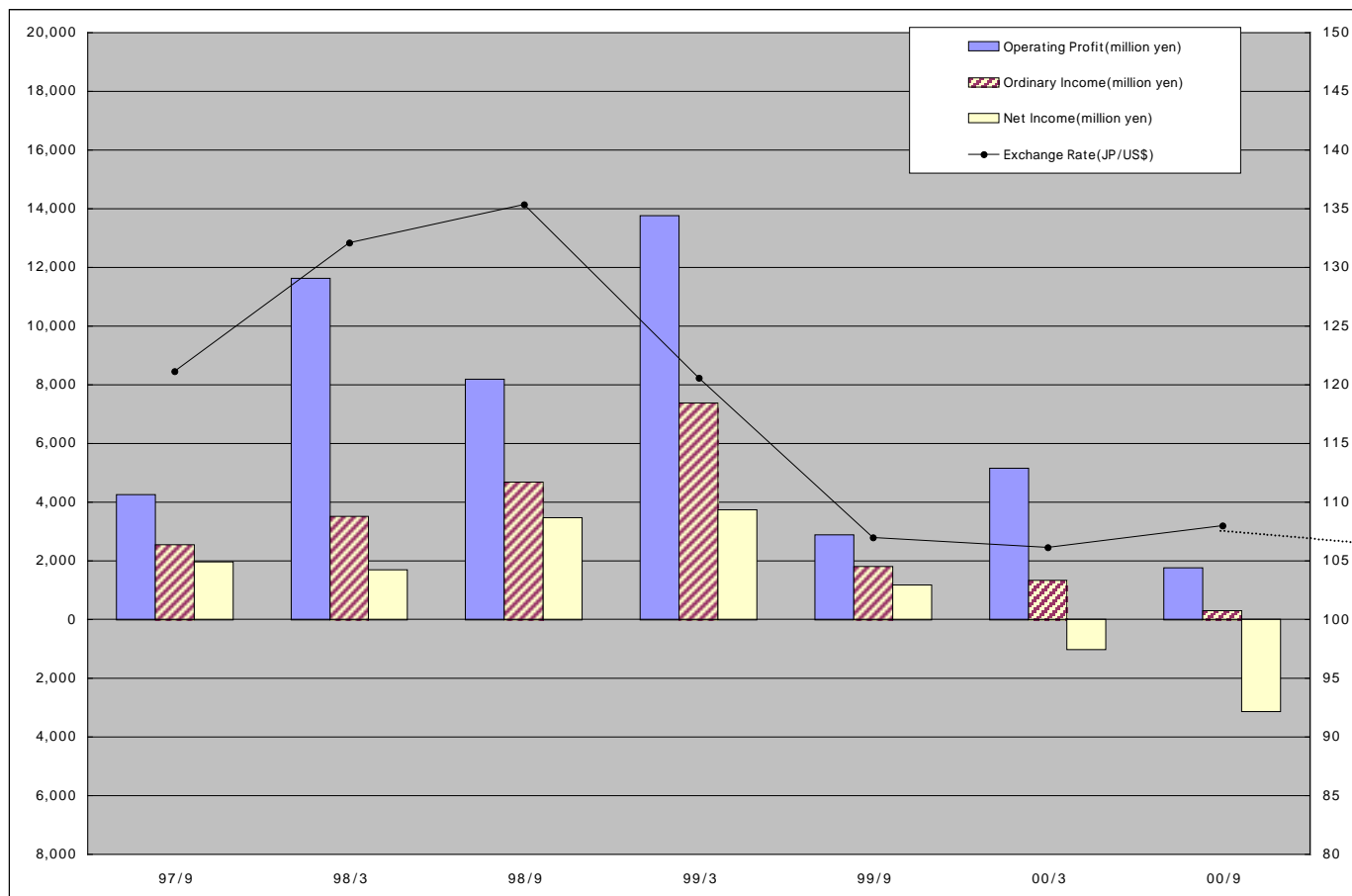
(plan)	01/3 (72th)
	286,000
	1.22%
	0.17%
	2.80%

2. Profitability



	97/3 (68th)	98/3 (69th)	99/3 (70th)	00/3 (71th)	00/9 (72th)
Earnings per Share=EPS(yen)	20.65	11.41	25.35	6.91	21.23
Return on Equity=ROE(%)	11.10%	5.78%	11.58%	2.88%	17.09%
Ordinary Income/Total Assets(%)	1.48%	1.62%	3.46%	0.62%	0.13%
Return on Assets=ROA(%)	1.47%	0.77%	1.75%	0.48%	1.46%

3. Profits

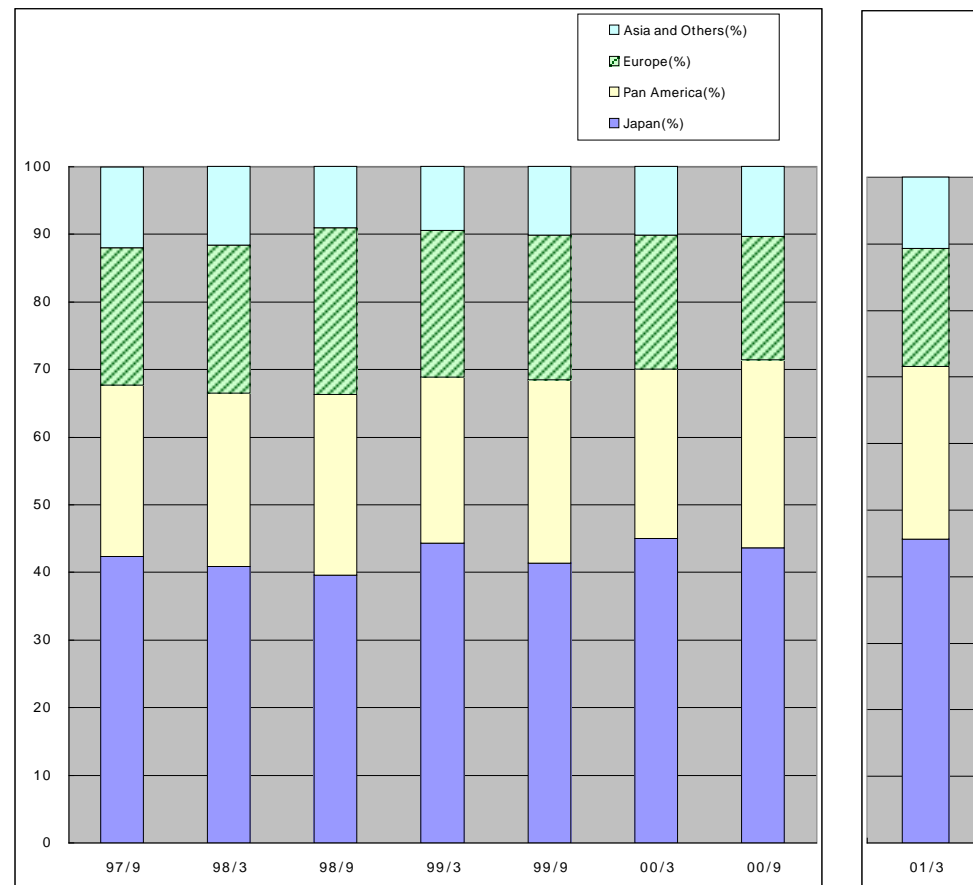
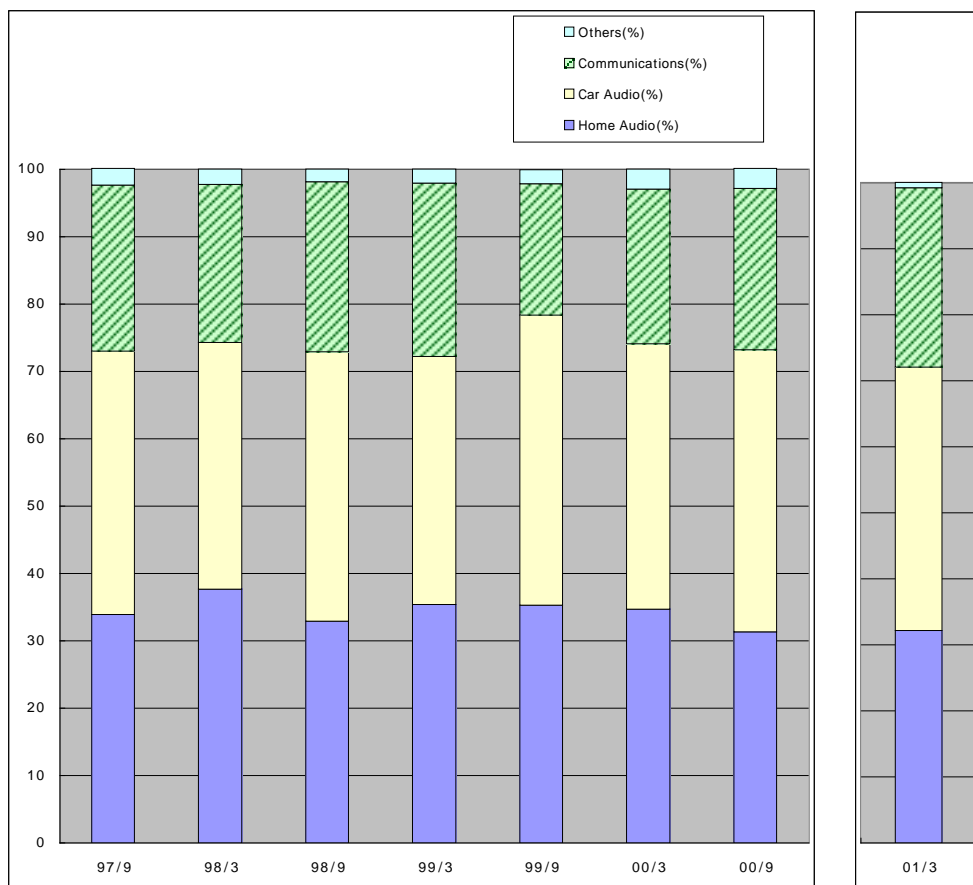


	97/9	98/3 (69th)	98/9	99/3 (70th)	99/9	00/3 (71th)	00/9
Operating Profit(million yen)	4,250	11,616	8,190	13,744	2,883	5,144	1,763
Ordinary Income(million yen)	2,537	3,516	4,682	7,371	1,789	1,315	288
Net Income(million yen)	1,956	1,680	3,456	3,734	1,159	1,017	3,128
Exchange Rate(JP/US\$)	121.10	132.10	135.35	120.55	106.95	106.15	108.00

(plan)	01/3 (72th)
	3,500
	500
	8,000
	105.00

4. Business Segment Information(Share of Net Sales)

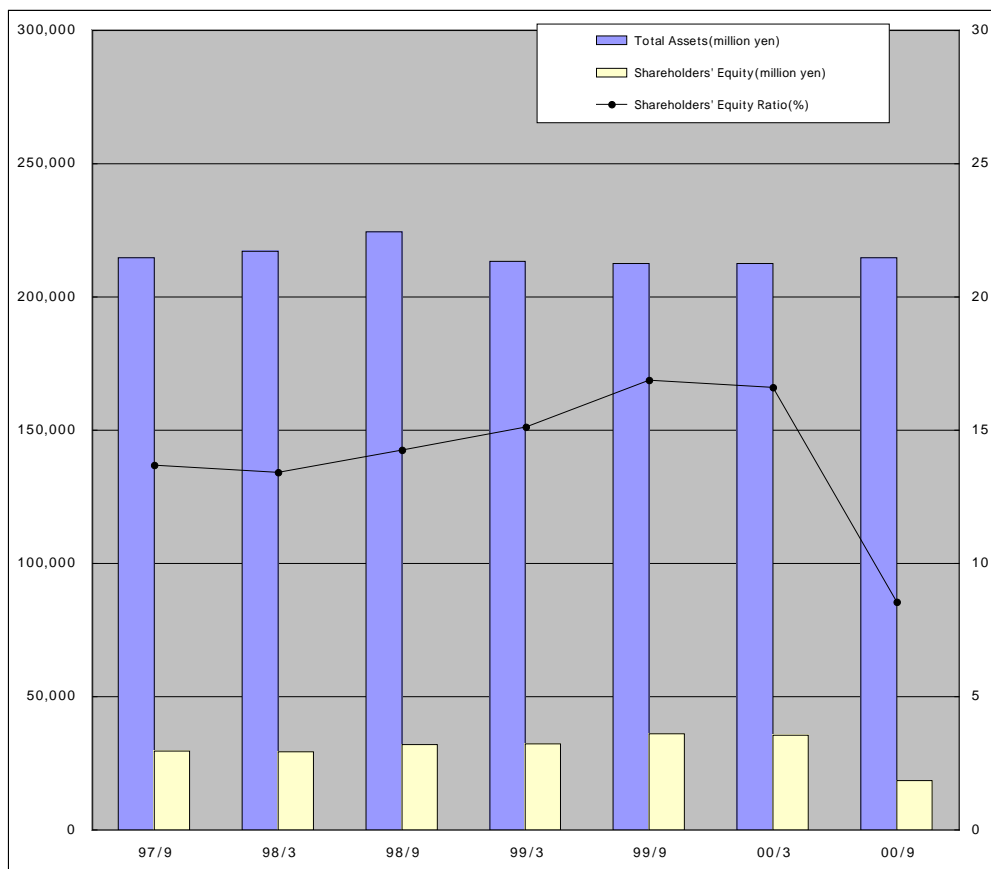
5. Overseas Net Sales



	97/9	98/3 (69th)	98/9	99/3 (70th)	99/9	00/3 (71th)	00/9	(plan) 01/3 (72th)
Home Audio(%)	33.9%	37.6%	32.9%	35.3%	35.2%	34.7%	31.3%	32.1%
Car Audio(%)	39.1%	36.7%	40.0%	36.9%	43.1%	39.4%	41.9%	39.9%
Communications(%)	24.6%	23.4%	25.2%	25.7%	19.5%	22.9%	23.9%	27.2%
Others(%)	2.5%	2.3%	1.9%	2.1%	2.1%	3.0%	3.0%	0.8%

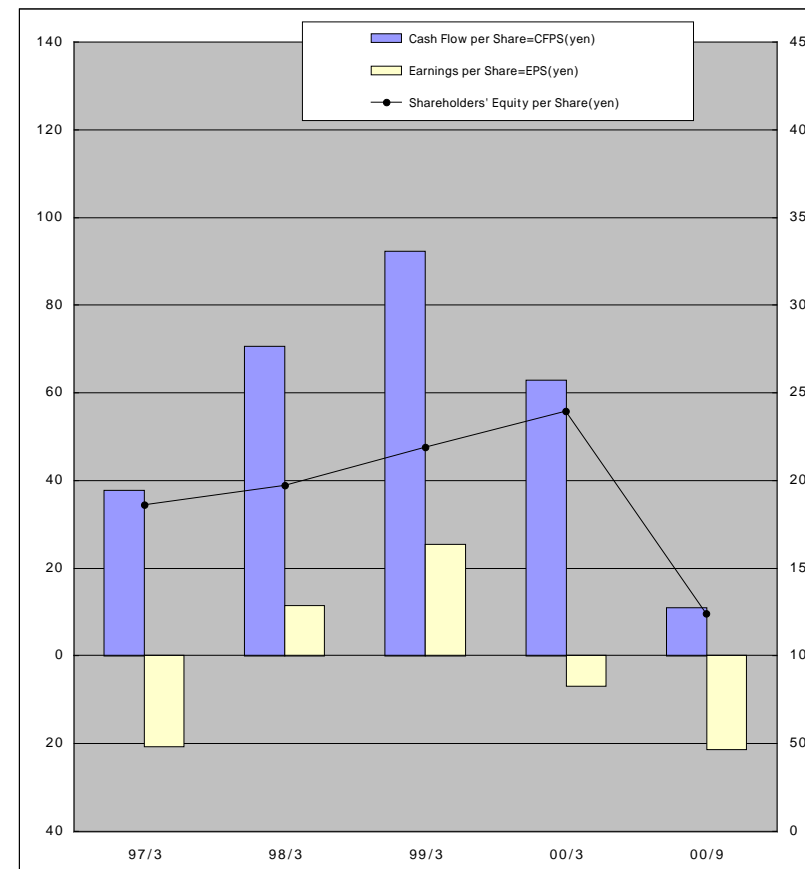
	97/9	98/3 (69th)	98/9	99/3 (70th)	99/9	00/3 (71th)	00/9	(plan) 01/3 (72th)
Japan(%)	42.3%	40.8%	39.5%	44.3%	41.3%	45.0%	43.6%	45.6%
Pan America(%)	25.4%	25.7%	26.8%	24.5%	27.1%	25.0%	27.8%	25.9%
Europe(%)	20.3%	21.9%	24.6%	21.7%	21.4%	19.8%	18.2%	17.8%
Asia and Others(%)	11.9%	11.6%	9.1%	9.5%	10.2%	10.2%	10.4%	10.7%

6. Shareholders' Equity Ratio



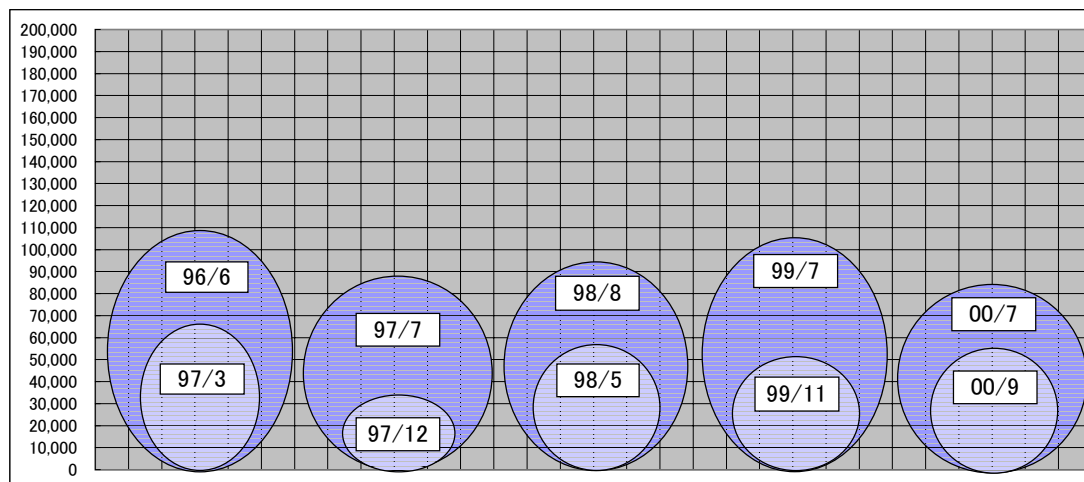
	97/9	98/3 (69th)	98/9	99/3 (70th)	99/9	00/3 (71th)	00/9 (72th)
Total Assets(million yen)	214,467	217,141	224,252	213,253	212,505	212,472	214,481
Shareholders' Equity(million yen)	29,352	29,055	31,972	32,249	35,840	35,287	18,299
Shareholders' Equity Ratio(%)	13.7%	13.4%	14.3%	15.1%	16.9%	16.6%	8.5%

7. Profitability Per Share



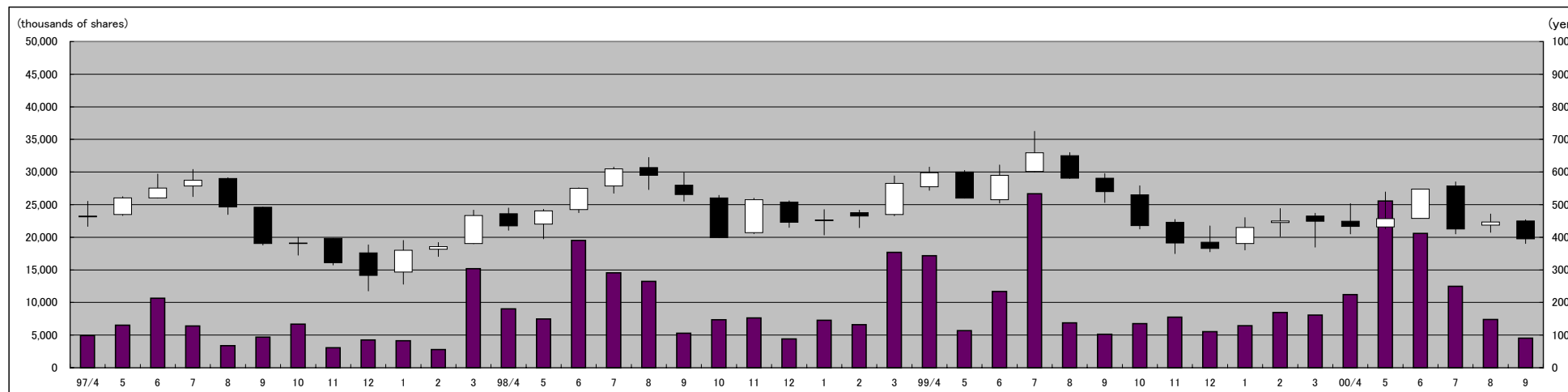
	97/3 (68th)	98/3 (69th)	99/3 (70th)	00/3 (71th)	00/9 (72th)
Cash Flow per Share=CFPS(yen)	37.74	70.53	92.25	62.83	10.98
Earnings per Share=EPS(yen)	20.65	11.41	25.35	6.90	21.23
Shareholders' Equity per Share(yen)	185.96	197.21	218.89	239.50	124.20

8. Market Value

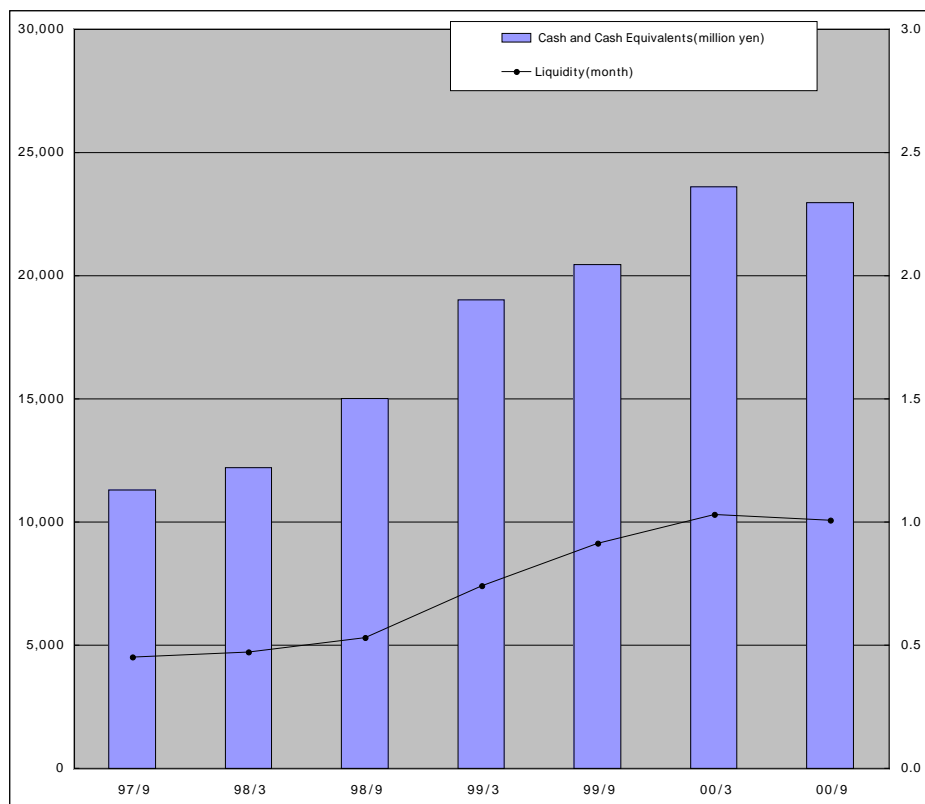


	97/3 (68th)	98/3 (69th)	99/3 (70th)	00/3 (71th)	00/9 (72th)
Highest Market Value(million yen)	109,911	89,579	95,030	106,817	83,980
Lowest Market Value(million yen)	67,036	34,623	58,196	51,566	56,134

9. Common Stock Price Range and Trading Volume (1997. 4~2000. 9)

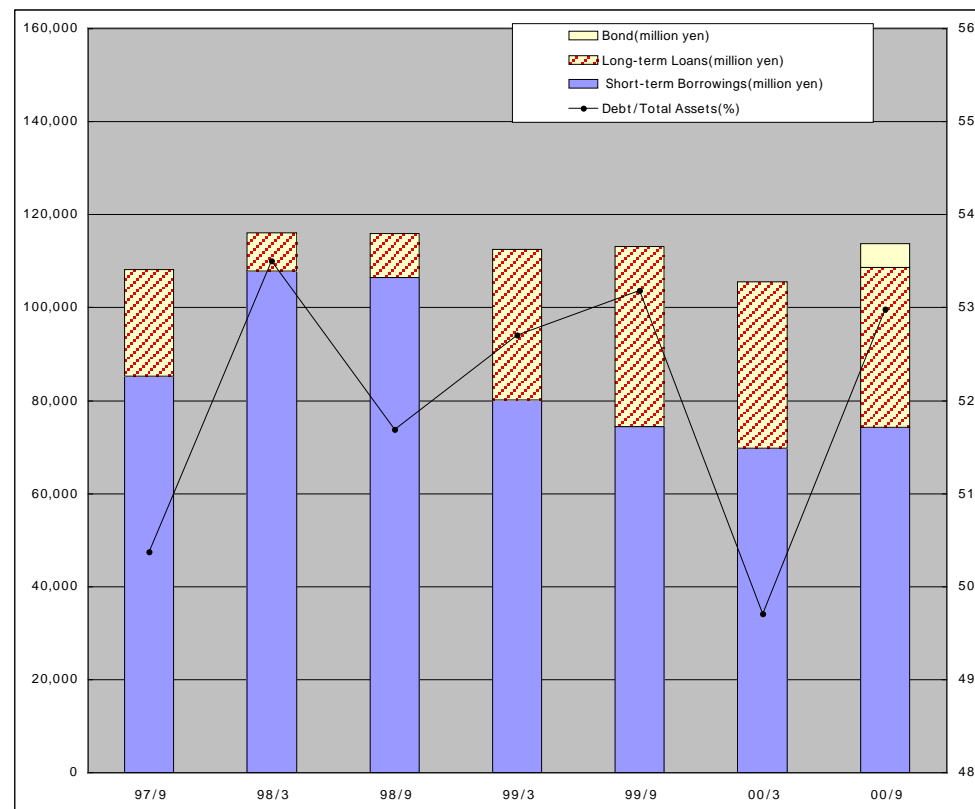


10. Liquidity



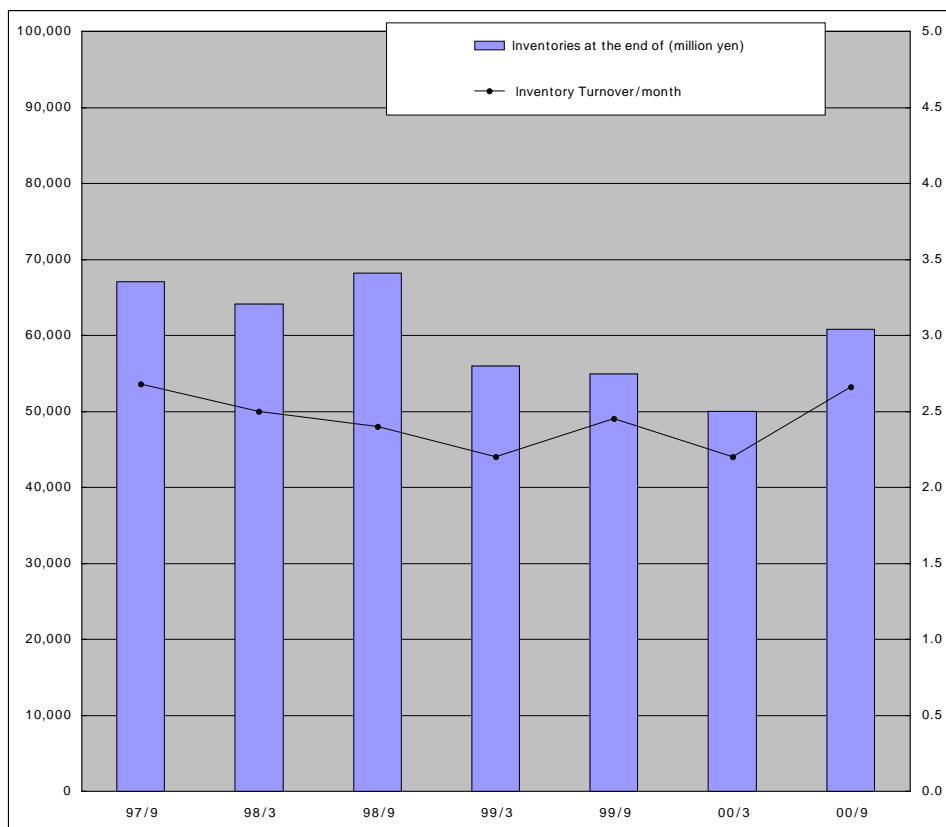
	97/9	98/3 (69th)	98/9	99/3 (70th)	99/9	00/3 (71th)	00/9 (72th)
Cash and Cash Equivalents(million yen)	11,289	12,189	15,008	18,998	20,434	23,595	22,959
Liquidity(month)	0.45	0.47	0.53	0.74	0.91	1.03	1.01

11. Interest-bearing Debt



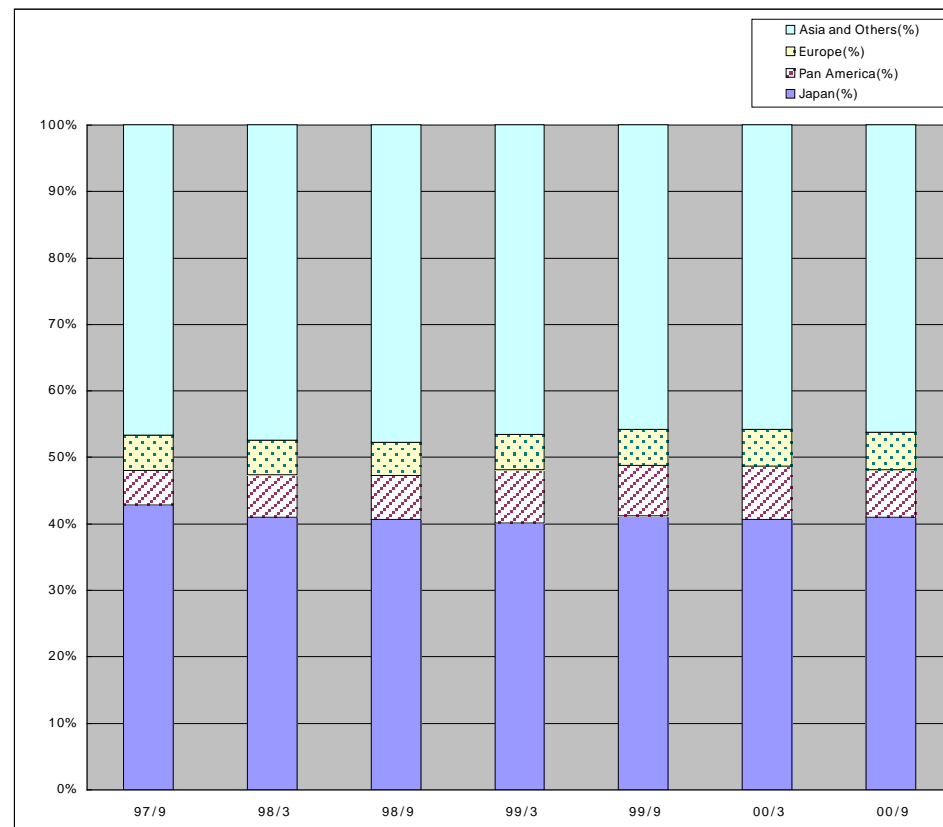
	97/9	98/3 (69th)	98/9	99/3 (70th)	99/9	00/3 (71th)	00/9 (72th)
Short-term Borrowings(million yen)	85,260	107,793	106,432	80,097	74,332	69,663	74,243
Long-term Loans(million yen)	22,785	8,295	9,498	32,277	38,685	35,866	34,396
Bond(million yen)							5,000
Total(million yen)	108,045	116,088	115,930	112,374	113,017	105,529	113,639
Debt/Total Assets(%)	50.4%	53.5%	51.7%	52.7%	53.2%	49.7%	53.0%

12. Inventories



	97/9	98/3 (69th)	98/9	99/3 (70th)	99/9	00/3 (71th)	00/9 (72th)
Inventories at the end of (million yen)	67,039	64,066	68,191	55,883	54,887	49,912	60,780
Inventory Turnover/month	2.7	2.5	2.4	2.2	2.5	2.2	2.7

13. Employees



	97/9	98/3 (69th)	98/9	99/3 (70th)	99/9	00/3 (71th)	00/9 (72th)
Japan(%)	42.7%	41.0%	40.6%	40.1%	41.2%	40.6%	41.0%
Pan America(%)	5.3%	6.3%	6.6%	8.0%	7.5%	8.0%	7.1%
Europe(%)	5.3%	5.2%	5.1%	5.3%	5.4%	5.6%	5.7%
Asia and Others(%)	46.7%	47.5%	47.7%	46.6%	45.8%	45.8%	46.2%
Number of Groups' Employee	10,086	10,435	10,757	10,706	10,646	10,537	10,500